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UBCHEA ARCHIVES
COLLEGE FILES
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Yenching
Courses

Corbett, Charles H. 1920-1926
Corwin, Edward S. 1928-1945

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Corbett, Charles E.
1920-26

0494

PEKING UNIVERSITY
PEKING, CHINA.

July 16, 1920.

Dr. Eric M. North,
150 Fifth Avenue,
New York.

My dear Dr. North:-

At the last annual meeting of the Board of Managers of Peking University, I was elected Secretary, much against my wishes. Herewith I forward to you the minutes of the annual meeting, the report of the Treasurer, and a report of the Building and Grounds Committee. The last is ancient history now. I understand that the reports of the President and the Deans, as well as the budget have already been forwarded to you.

The following comment may help to make clear what action if any is required of the Trustees.

(1) The election of Mr. Charles R. Crane and of Dr. Li Tien Lu requires ratification by the Trustees. The former is U.S. Minister and a man unusually interested in religion and education. The latter is Principal of the Peking Academy, and has also served as a Manager for one year. He was formerly a member of the University Staff.

(2) Mr. Hodous has still at least two years more of his contract to fulfill, if I am correctly informed. This will require approval of the Trustees.

(3) This does not call for action.

(4) The election of Rev. T.A. Scott and of Senator Y.T. Tsur, will require the approval of the Trustees. The former has already served one year. He is a member of the Anglican Mission, and principal of a good middle school. He has a very fine spirit of friendly cooperation. Senator Tsur was formerly principal of the Indemnity College at Tsinghua. He is a member of the church and a Director of the Y.M.C.A. He has thought deeply on educational problems and we consider ourselves fortunate in getting him to accept a position on the Board of Managers.

(5) (6) These call for no special action.

(7) This is an important action. It is in line with the recommendation of the East of Asia Conference and is in harmony with the agreement reached in the Board of Managers on May 8, 1919. (IV:3) This was passed first unanimously in the Executive Committee. Ample notice was given that this item would come up for a vote at this time, and it was adopted by an overwhelming majority, there being only one vote in the negative.

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(8) This action is contingent on No.7. The committee was appointed to arrange some method by which there may not be undue rivalry between the University Yü K'e and the Peking Academy Yü K'e in the period before the University gets moved to a new site.

(9) This does not require action.

(10) The budget will require the approval of the Trustees, and it is desirable that action be taken as soon as possible, so that the Managers may know how far they can carry out the plans indicated in the budget.

(11) (12) In taking over the Women's College the University naturally became responsible for the obligations into which the College had entered. Students who had been promised diplomas at the end of four years could not suddenly be told to study two years more. Hence the University granted diplomas without degrees to the students who had satisfactorily completed the course for which they had matriculated.

In granting Yü K'e certificates, the Managers felt that the Trustees had agreed to the incorporation of the Women's College including the Yü K'e, and that the agreement of May 8, 1919, not to have a University Yü K'e applied only to the Men's College, and that as nobody was raising objections to the conducting of a Yü K'e for women, it was obviously right to grant certificates to those students who had earned them.

(13) Requires no action.

(14) (15) These require the approval of the Trustees.

(16) The Managers felt that changes of this sort were imperative in order to provide sufficient accommodation for the students that are expected to come next year, and especially for the increased number if a Yü K'e is added a year from this autumn.

(17) The question has arisen whether in taking on the support of additional professors in the University, the Mission Boards have also made themselves responsible for their housing. Some of the Missions in the case of certain men, would rather furnish them a place to live, in order to have them available for Mission business, than to have them live at a distance in the University neighborhood. It is also of advantage to the University to have its financial responsibilities thus reduced. On the other hand it is inconvenient, and very destructive of esprit de corps, to have the faculty scattered all over the city. Yet to house all the new teachers will very considerably reduce the income from rents. Therefore we ask the Trustees for an interpretation of the actions of the Mission Boards, in regard to housing while the University is on its present site.

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(18) Most of the houses belonging to the University would be considered good fire risks, as they are well separated from each other, are surrounded by walls, and are one-story. Hence it was felt that it is unnecessary to insure them all. But in the judgment of the Managers it is wise at least to insure the library and the scientific apparatus.

(19) The Treasurer's report has since the annual meeting been carefully audited by Dr. Hobart and myself, and is inclosed herewith.

(20) The Library Committee did not use all of its appropriation last year. It spent \$800 which were given by Dr. Arthur H. Smith as his contribution to the Sheffield Memorial Library Fund. (He also gave a number of books). He was willing to have this sum used as an endowment or as current expenses, but on careful consideration it seemed best to keep this as a capital fund, to be increased later by a sum already promised by Mrs. Sheffield, the income to be used for the purchase of books along the lines in which Dr. Sheffield was particularly interested. This action approves of repaying this amount to the capital funds, and also of spending this next year (if the funds are available) what was left from last year's appropriation, in addition to this year's appropriation.

(21) I presume that Dr. Stuart has written you about this item. It is felt that the Trustees will have no objections to the scheme provided it is financed locally and is in line with the announced policies of the University.

(22) The list of officers and committees.

This ends the comment on the annual meeting. I would like to add a word on the University seal. I realize that in your Trustee Meetings you have been busy with weighty matters and the subject of the seal has naturally had to wait. But we found ourselves with graduation day approaching without a seal. I was appointed a committee a few days before the time, to get diplomas and certificates printed and to get a seal along the line of the design submitted to the Trustees, to be used pending their approval. I found that the Bureau of Engraving and Printing would make our diplomas and that they also could engrave a seal according to our design, but that the latter alone would cost \$100.00. It seemed unwise to spend so much money on a seal that had not yet been approved, so with much labor, I drew an enlarged design and had a zinc etching made from it. This we took to a printer's and had him seal the diplomas. I send you a copy of the seal that you may know what it looks like. A professional would no doubt make a better job. May we ask for a decision on this

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PEKING UNIVERSITY

PEKING, CHINA.

DEPARTMENT OF PHYSICS

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matter at your convenience? We should like to know whether you will have the seal cut in America or not. No doubt you can have a better job done there. Also whether you prefer a seal that embosses or a seal engraved on the diplomas as in use by Columbia University.

I do not know when this will reach you as we are temporarily cut off from the outside world as a battle is in progress somewhere between here and Tientsin. The railroad is not running trains and the telegraph and telephone lines are cut. There is still the wireless connection, but that is not open to the public.

I apologise for the appearance of the letter. You know our difficulties in getting stenographers.

Very sincerely yours,

Charles H Corbett



0498

PEKING UNIVERSITY

K'uei Chia Ch'ang
PEKING, CHINA.

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February 22, 1921.

Mr. Herbert H. Caskey,
Executive Secretary Peking University,
New York City.

My dear Mr. Caskey:-

It gave me great pleasure to learn of your acceptance of the position of Executive Secretary of Peking University. I know it will not be an easy position, but the University is to be congratulated in securing your services.

As I am secretary of the Board of Managers in Peking it will be my duty to inform you of formal actions at this end. I have but recently returned from about two and a half months in famine relief work, so that I am just getting in touch with things again, and I cannot write as completely as I otherwise would. There are a few things however that need immediate attention.

Miss Sailer

On February 11, the Executive Committee of the Board of Managers took action unanimously asking the Trustees to appoint Miss Josephine Sailer to the Department of Education in the College of Arts and Sciences for Women. I understand that a letter was received from her father, Dr. T.H.P. Sailer, indicating her willingness to come to China and expressing a preference either for Nanking or Peking. I do not know whether she would come as a self-supporting missionary or as a regular appointee, but we would like to have her in either capacity. It is hoped that the Presbyterian and Methodist Boards will find their way to increase the number of their appointees in the woman's college. Miss Sailer would be an asset in herself, and the increased interest of her father would be an additional asset. Will you kindly take up this matter with the Trustees and see what can be done to secure Miss Sailer? We fear she has a preference for Nanking. ✓

Miss Allen

At the same meeting of the Executive Committee it was voted to request the Trustees to extend an invitation to Miss Elizabeth S. Allen to take up work in the Woman's College, with the hope that ultimately she will be in the School of Journalism. Miss Allen spent some months in Peking over a year ago, and became interested in missionary work and is now in training for it at an Episcopal training school. She is a graduate of a school of journalism, and served a period in connection with a news agency in Peking, hence the hope that when the school of journalism is established, she may be in it. The fact that she is an Episcopalian may make it difficult to have Miss Allen appointed by any of the Boards to our University. We feel that she is an exceptional young woman, and so we hope that some way may be found for her appointment. Her address is 419 West 110 Street, New York.

Thm. Lee
✓

PEKING UNIVERSITY

K'uei Chia Ch'ang
PEKING, CHINA.

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also
ent (E. Wilson)

main needs

1. Physics teacher
2. Athletic Director
3. Historian
4. Two teachers of English

Faculty
requests
for 1921-2

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From some source, I do not know what, it has been intimated to us that the son of Dr. Robert E. Speer might be available for the University. Of course we are interested in such a possibility but we have no particulars about young Mr. Speer, and so I am instructed to ask you for further information about him and his special qualifications. Among our needs for next year are a teacher of Physics, (we are looking for a Chinese locally but are not sure we can get the right man), an athletic director, a teacher of history and two additional teachers of English. Would Mr. Speer qualify for any of these positions, and if so could his salary be arranged?

In regard to the history teacher, we have previously asked for the appointment of Miss Lena Heidleman of La Crosse Wisconsin, who has had experience as a history teacher and has indicated her willingness to come to Peking. Dr. H.E. King was formerly professor of History, but he has been absent on sick leave for nearly two years, and even if he should return with vigor enough for regular work, he would have to give his time to his position as Dean of Graduate studies. In the last two years history has been taught by such substitutes as we could find which is a very unsatisfactory arrangement. During the past year Miss Kendall of Wellesley has been teaching history in the Woman's College, but it is not expected she will be here next year. We ask for Miss Heidleman because we have no other concrete suggestion to make. If you can solve the history question for us in some better way, well and good. If some university or college would undertake to send a graduate as teacher of history, we would be glad of the arrangement, provided the man sent were qualified.

The budget of the University is being made out by departments and has been presented to the Executive Committee piecemeal. It will have to come before the Managers as a whole and then will be sent to America. These various questions of personnel will appear again in the budget. I am simply sending you advance information because it takes so long to land a candidate that one must begin early.

With very kind regards,
Sincerely yours,

Charles H. Corbett

Charles H. Corbett
Secretary.

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Note added by H.W.L.
Apr 13/21

Also mentioned for staff
E.O. Wilson (L.H.B.)
Miss Heidleman
Miss Kowatz

0500

PEKING UNIVERSITY

K'uei Chia Ch'ang
PEKING, CHINA.

TRUSTEES OF
PEKING UNIVERSITY

March 9, 1921.

Mr. Herbert K. Caskey
156 Fifth Avenue
New York City.

My dear Mr. Caskey:-

BUILDING PLANS

During the last few days steady work has been done on the building plans. Several conferences have been held with the architect Mr. Murphy, at most of which the Women's College has been represented. The main points agreed upon are as follows:-

STYLE OF ARCHITECTURE

The question of the style of architecture was reopened because at this time of business depression some wondered whether we were justified in adopting a style, which, because of its heavy roof, and its absence of a third story, is necessarily expensive. It was also thought by some that the combination of a Chinese exterior and a foreign interior is a dangerous experiment usually ending in failure, and many people, including many "returned students" feeling that even the Rockefeller buildings are ugly.

Finally it was decided to reaffirm the action of Jan. 2, 1920, which expressed a preference for Chinese style "provided that the Trustees fully appreciate the extra expense involved in the use of a Chinese instead of a foreign style and accept responsibility for such expense". The main reason for this decision was the thought that much delay and confusion would result from a change in plans now, and that Mr. Luce would especially be discouraged by a change. The architect assured us that good Gothic would cost more than good Chinese style, and we felt that whatever we did we must have buildings architecturally pleasing. We are rather puzzled however, because as far as we know the Trustees have never taken any formal action on the matter of architecture, or accepted the responsibility mentioned above.

REVISED MINIMUM BUILDING PROGRAM

Below is given the revised building program, being the minimum need to enable the Men's Arts College and the Theological School to move to the new site.

Class room building and equipment. No. 4.....	\$80,000
Science building with equipment. No. 9.....	100,000
Theological Building, NO. 5 or 11.....	50,000
Eighteen residences at \$9,000.....	162,000
Repairs on Chinese buildings to be used as dormitories for men students.....	9,000
Power plant, initial units, No. 19.....	30,000
Outside mains, wiring, artesian wells.....	72,500
Architect's fees, superintendence etc.....	60,000
Total.....	\$563,500

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PEKING UNIVERSITY

K'uei Chia Ch'ang

PEKING, CHINA.

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To finance this program we have the following possible assets:-

Site inside Peking city.....	\$350,000
Special fund for Theological College.....	50,000
Balance needed (Mexican).....	163,500
	<u>\$563,500</u>

Murphy

The needs of the women's College they will report separately.

GENERAL PLAN OF CAMPUS

The general plan of the campus has received a great deal of attention, in order to take full advantage of the scenic possibilities of the splendid site, and at the same time to meet the wishes of the women, who wish to be near enough to the Academic buildings so that they can use some of them jointly, and at the same time may have an individuality of their own, with some separate academic buildings, sufficiently removed from the men and at the same time near to the practice schools of the proposed school of teacher training. This problem of the Women's College has greatly complicated our problem but we have solved it as well as we can, and you will see the results when Mr. Murphy returns to New York.

BUILDING SUPERINTENDENCE

We have given much attention to the matter of building superintendence. At first we talked of hiring one of the men who has had charge of the construction at the Rockefeller buildings, feeling that though his salary would be large, he would more than save it for us. We have finally come to another solution which we have worked out jointly with Mr. Murphy. The features of this arrangement are as follows:-(1) On Mr. Murphy's part, he promises to open a branch office in Peking and to give us the services of an experienced architect in supervision, this man giving his time also to any other jobs that the firm may get in Peking or vicinity.

(2) On our part we propose to set aside Mr. John MacGregor Gibb, of the chemistry department, to give his whole time to building construction, as long as may be necessary. The inclosed document from Mr. Murphy gives the details of this arrangement. It is a tentative arrangement depending on approval from New York, and we beg you to send us a cable message either accepting or refusing it before the end of April.

See Murphy to Dana file

WHAT IS INVOLVED IN THE PROPOSED ARRANGEMENT

(1) The trustees should consider whether they are ready to authorize the beginning of building operations next spring. Mr. Murphy thinks such an arrangement would be worth while even if no more than \$300,000 worth of buildings were to be undertaken. Of course this would not mean that much money ready at the first of the year, for the building process would last at least a year and a half.

(2) The Trustees should consider whether they can secure a substitute for Mr. Gibb in Chemistry. Our proposal is that Mr. E.O. Wilson, who formerly was in the Peking National University, and has been studying at the U. of Illinois during the past two years with the express purpose of coming to us for industrial chemistry, be se-

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PEKING UNIVERSITY

K'uei Chia Ch'ang

PEKING, CHINA.

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cured and sent out this autumn, his salary to be charged during the building period to Capital account, at the end of which period we have reason to hope there will be other ways for carrying his salary.

We feel that Mr. Gibb will more than save us the salary of Mr. Wilson, because he has had experience in building in his own mission, and also spent a summer on the Rockefeller buildings. He knows the contractors and will be able as a missionary to get better rates than commercial firms can get.

3. They should consider whether they will authorize Mr. Gibb to come home this summer as Mr. Murphy suggests, to help work out the plans. We feel that here too Mr. Gibb will save much more than his expenses, in preventing costly mistakes of the architects, in saving time, and in saving on supplies ordered in America.

If the Trustees approve of the plan as outlined by Mr. Murphy and explain here, please cable to us by the end of April, remembering that sometimes it takes several days for a cable to get through. If you do not approve please cable also, because the contract between Mr. Murphy and Mr. Kendall, the architect who is to start the Peking branch, is to begin July 1, and he must have definite word May 1.

There are many other developments which will be reported at another time.

With very kind regards,
Sincerely yours,

Charles H. Corbett

Charles H. Corbett

Secretary of the Board of Managers.

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~~Budget~~

PEKING UNIVERSITY
PEKING, CHINA.

TRUSTEES OF
PEKING UNIVERSITY

Concurrence

March 25, 1921.

Mr. Herbert K. Caskey,
156 Fifth Avenue,
New York City.

Dear Mr. Caskey:-

Herewith I send you the budget for the next fiscal year. Mr. Krause is sending a copy directly to Mr. McBrier, the treasurer. This budget embodies our needs as far as we can foresee them. The following comments may help to elucidate the document.

Please note that the sums are in silver currency. This will make a great difference, if the present favorable rate of exchange continues.

The budget includes the women's college items. Recent word from New York leads us to think that perhaps in the future the budget for the women should not be included, but this was made out before recent letters came. Please let us know what we should do next time.

The salaries of the teachers provided by the various mission boards are also included so as to get a complete idea of what the institution is actually costing us.

If all the requests are granted, the university as a whole will need \$90,000 silver more than its guaranteed income. Of this \$18,425 is for the women; \$44,218 for the men; \$11,743 for the school of theology, and \$16,340 for the general budget.

There are some new features this year which run up the estimates. For instance the department of leather manufacture is asking for \$13,010 as shown on a separate sheet. At the last moment we have learned that we cannot get a remission of the customs, transit and octroi dues on the machinery for this department, so Dr. Vincent has included an extra \$1500 for this purpose which does not show in the total given in Mr. Krause's document.

The opening of the Junior College or Yü K'e will involve some expense but not so much as might be anticipated. We shall need 72 new dormitory rooms at a cost of \$9,240. (See page 4) We shall also need two additional English teachers (see page 5) as I wrote you on February 22. To reduce expenses if possible we are trying to get a lady who is now in Wuchang, and who has applied to us. If she comes it will probably be for one year. This would relieve us of most of her travel expense. I shall write to you about this as soon as the correspondence brings definite results.

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PEKING UNIVERSITY
PEKING, CHINA.

We have put down as English teachers one married man and one single woman. If the man is not married considerable will be saved on his salary and travel expenses.

While I am on this question of English teachers I had better say a little more. The requirements are not the same as those of an English teacher in America, where the teaching of Literature is a large part of the work. A successful English teacher here should have certain other preparation. It is rather important to have at least an elementary knowledge of phonetics, that is the science of how the sounds are made, so that students can be helped to pronounce correctly. It would also be well to have taken a course where modern methods are used to teach a foreign language, such as in the Berlitz language school. Otherwise the teacher is likely to begin to teach English in the old fashioned way of teaching Latin and Greek. It usually takes two or three years for such a teacher to wake up to the fact that he is a failure and that he must adopt new methods. If he is a short term man, he rarely gets on a new basis before his term is up. If it is not feasible for the candidate to take such a course, ^{as that recommended} he might at least take such a course as is offered in Columbia summer school, on how to teach English to foreigners.

Some men don't relish the idea of teaching English, believing that it is inferior in interest and utility to other subjects. Such men overlook the fact that while one is teaching English he can get a great many other ideas across, and that he has a very wide range to choose from in his choice of reading matter so that he is much less hampered than other teachers who cannot venture beyond their specialties. In his composition work he has opportunities of learning a great deal about Chinese life and student thought by assigning subjects that will bring out the information that the students possess. We prefer permanent teachers of English if we can get them. English teaching has suffered in the past because it has been assumed that almost anyone whose mother tongue was English could teach it, but this is far from being the case, and we have many woful failures to prove it. If the English teacher is a poor one, then the shorter his term the better.

Mr. Luce wrote in a recent letter about a physics man who might be available. If we can get a physics man I hope we will do so. Dr. Stuart wants me to go into Extension work and give up physics. I have tried to find a suitable Chinese returned student to take my place this autumn but I fear I cannot find one. I hope to get another man of less attainments at a smaller sum, and will try and carry on next year. But we certainly need a physics man ~~as soon as we can get one, because if he has to study the language~~

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as soon as possible because it will take a year of language study before he can do any work, even though he teaches in English, and two years before he can do full work.

Dr. Stuart is now out in Shensi visiting the military governor and helping to set up the educational work in that province. Just before he started, we (the Executive Committee) voted to advise him to postpone his sailing till the autumn in order that he may be here when the China Medical Board arrives, and that he may also see Dr. Burton's commission. This is a matter of considerable relief to me because he has asked me to act for him in his absence and the longer he postpones his departure, the better I like it.

I am going to write to you soon about some developments in a school of manufacturing arts and some prospective new sources of income, but that will take a letter to itself, and the material is not quite ready.

// Please note that we undertake to raise locally for the business department \$10200, which is an indication of our purpose to work the local constituency as much as possible.

With very kind regards,
Sincerely yours

Charles H. Corbett

Charles H. Corbett
Secretary of the Board of Managers.

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PEKING UNIVERSITY
K'uei Chia Ch'ang
PEKING, CHINA

April 21, 1921

Mr. Herbert Caskey
156 Fifth Avenue
New York City.

My dear Mr. Caskey:-

There are several matters which I must report to you.

(1) We have secured a teacher of English next year, in the person of Prof. Ian O. Ozolin, a young Scandinavian who has been educated in California. He is now teaching in a missionary college in Japan, and is well recommended. He paid a visit to China a few weeks ago and we had a chance to see him. He is acquainted with phonetics, which is rather unusual in an English teacher, though very desirable. He is also able to teach psychology and philosophy, so that he can help in other lines if necessary. He is willing to come for \$150 a month (silver) and an allowance for rent of \$15 per month. This will avoid paying out travel expenses.

It may seem that we are exceeding our instructions to secure a man before the same has been authorized. But if we are to open the Junior College next autumn, as we have long since decided, and in which we have been encouraged by the Trustees, we must have more English teachers if nothing else, and the chance to get one and thereby save travel expense, seemed too good to let pass. The Miss Wentworth about whom I wrote, has declined, so Prof. Ozolin takes her place. He is a single man but has a dependent father.

(2) We have received a letter from the London Missionary Society in which it is stated that on account of financial difficulties they cannot continue to give us half of Dr. E. J. Stuckey's time, unless we pay for it. The Executive Committee took action relative to this, and decided that though Dr. Stuckey's services were appreciated, they did not feel justified in asking the other Mission Boards to assume any of his salary, in view of the large responsibilities they have already assumed. We trust that this will meet with approval in New York.

This means that Dr. Stuckey will probably sever his connection with the University in June. We shall however have a Chinese man physician who is competent to look after the men students at least, and can do some work for the women. Dr. Stuckey lives so far from the University that he has not been available in emergencies, so that in cases of sickness in the University families, other physicians have been called. Dr. Stuckey himself thinks that our best arrangement will be a lady physician (foreign) and a Chinese man physician.

(3) The same letter from the London Mission expressed their readiness to pay \$20,000 for two residences for their appointees

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in the University, provided satisfactory arrangements can be made in case of the withdrawal of the Mission from the University. These arrangements can no doubt be met, and the Grounds and Buildings Committee has been instructed to formulate a policy. The sum mentioned is in silver. I mention this because it means just this much more toward the minimum necessary for moving. In this connection I may say that I believe there is an unused appropriation for a house for Ogilvie, made by the Presbyterian Board, and being held for the erection of a residence for some other Presbyterian representative in the University. This is another amount that will help to swell our assets.

(4) In regard to the possibility of building next spring I should say that we are rather expecting that you will cable that it is impossible. This will of course be a disappointment, but one for which we are prepared. If it is necessary to continue here for some years longer, we shall be hard pressed for houses in which to house our staff. Yesterday the Grounds and Buildings Committee discussed the problem at length. It seemed to the committee best to ask the Trustees for permission to build five residences, the money to be borrowed locally if the Trustees cannot advance it. The sum suggested is \$4000 gold for each residence, making a total of \$20,000 Gold. This might be stretched over two years, as we shall perhaps not need the whole number till Luce and Wheeler return, but it is thought that we shall need at least three this autumn. Our alternative is to rent houses of a semi-foreign, semi-Chinese type. The objection to this is that these houses are hard to secure, when secured they require a great many repairs, and the rental is high. If we can afford to build the houses, we can get more satisfactory residences, the rent we would have paid can be used as a sinking fund to pay for the houses, and after a term of years, the houses are paid for and are a good investment.

There is another aspect of the matter, namely what the Methodist Mission will think of improving this land which they want to buy, and thus increasing the amount they will have to pay, if they take it over. In answer to that I would say that the proposed policy was urged by the Methodist members of the committee, and it was pointed out that there is a piece of unimproved land belonging to the University, detached from the other section, large enough probably to hold nine houses. If the residences were put there, they would not interfere with the use of the rest of the site, and in case the Methodist Mission did not care to buy this section, it would still be very valuable, as the Language School is planning to build very near and other developments are coming in this direction.

(5) A letter from home recently asked for the value of the holdings we have in this site. The treasurer yesterday gave me the figures,-- \$385,801.77 Silver currency is the amount the site and improvements have cost us. If we should have to make a forced sale to Chinese, we might not in every instance get what we paid

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but on the other hand some of the land in this vicinity has gone up one-third quite recently, and it is certain that any other foreign concern trying to buy what we have now, would pay more for it than we have paid. We therefore all agree that we should ask what we paid for it in local currency, if it is bought by the Methodist Mission, while if some outside corporation should bid for it, we would be justified in asking more.

(6) The matter of building dormitories is in a somewhat different position. The Methodists might not like to have to take over these buildings as they might not fit in with their plans. We have found that a Methodist school which has been renting a group of buildings from us, is vacating them at the end of this school year, so that we shall be able to use them for dormitories, with scarcely any change, thus cutting down part of our estimate. I cannot tell you exactly to-day, how many rooms will thus be available, but will send this information later. But it is certain that this property will not be enough to house all we expect. We feel that the dormitories are needed if we are to keep the school going, that as it costs only about \$50 a student to build the kind of rooms we are using now, and as even in case of having to pull the buildings down the material would be worth at least half the original cost of the rooms, we had better build what we need immediately, even if the Methodists will not buy them with the rest of the site. However we plan to be as conservative as we can be and to avoid any expenditure that is not justified.

Have you heard of the sad plight of the Government institutions? Eight (that is all those in Peking) of the higher national institutions are now closed. The teachers were so far behind in their salaries that they went on strike, and demanded not only their back pay, but some assurance that the necessary sums would be forthcoming in the future. The Government is so nearly bankrupt with an income of two million dollars a month and an expenditure of eight million, that they are helpless, and all they could offer was a compromise. This the teachers refused and forthwith resigned, as did also the commissioner of education. Political events are anticipated in view of the situation in Mongolia and in Canton, and an important conference of Tu-chuns is on in Tientsin. The situation is so uncertain that we can do nothing with the Chinese at this moment with regard to the raising of funds. We are glad however to be able to keep going at all, in the midst of so much disorder.

With very kind regards,
Sincerely yours,

Charles H. Corbett

Charles H. Corbett

Secretary of the Board of Managers

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燕京大學
Cleared except for Chinese stamps
PEKING UNIVERSITY
PEKING, CHINA.

July 2, 1921.

Dr. Eric North,
150 Fifth Avenue,
New York City.

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TRUSTEES OF
PEKING UNIVERSITY

My dear Dr. North:-

Herewith I transmit to you the minutes of the annual meeting of the Board of Managers, and add the following comments.

Only one of the coöpted members was present and he only for the morning session. This shows how difficult it is to get other than missionaries to attend the sessions. This is not necessarily because of lack of interest but because the Peking community changes so fast. Mr. Wang Chung Hui is off to Europe. Mr. Tsur is also out of the country. Mr. Crane is on his way home having resigned his positions. Rev. T.A. Scott has been chosen bishop of Shantung and has gone home to be consecrated.

The reports of the President and Deans are being printed and will be forwarded to you in that form as soon as they come from the press. The treasurer will send his report directly to the Treasurer of the Board of Trustees. I inclose the report of the Medical officer.

The following actions will require the ratification of the Board of Trustees, Nos. 1, 2, 3, 4, 6, 7, 8, 10, 12, 13.

In actions 3 & 4 appear the words "conditioned on completion of thesis". This means that the men concerned were indispensable in famine work, and did not have time to write their theses. It does not connote delinquency on their part.

Action 6 if ratified, will make it possible to avoid many of the difficulties connected with the office of Dean. When a man is elected "for life or good behavior", he often hangs on to the office long after his usefulness is over, and yet it is very difficult to remove him. On the other hand here we have a very small range of choice and sometimes have to name a man who has not been tested. A four year term will diminish the risk thus taken. If a man proves suitable he may be reelected indefinitely. The Managers stated their desire that this rule if adopted should apply to the present Deans, the term to count from the time when they were elected, and to this the Deans consented.

Here I should report to you the action relative to filling the place of Dr. Hobart when on furlough. The Board of Managers nominate Dr. T.T. Lew as acting Dean for one year. This action was taken previous to the annual meeting, but was not sent to you because of the uncertainty in regard to Dr. Lew's own attitude toward the position. This will require the ratification of the Trustees also.

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A word about the men nominated in action no. 7, will be sufficient. Rev. E. J. Bentley is chaplain of the British Legation and a missionary of the S. P. G. belonging to the same organization as Rev. T. A. Scott whose place it is proposed he shall take. He is a graduate of Oxford University. Mr. Scott has been elected bishop of Shantung and will hereafter be too far away to attend meetings and has resigned. Mr. C. C. Wang is one of the most prominent alumni of the University and was previously on the Board of Managers. He was not reelected when his term expired only because he was at that time in Europe and it did not seem probable that he would return soon to Peking. He has now been transferred here, and we shall be very happy to have him on the Board again. Minister Crane's place was not filled because we did not know the religious affiliations of Dr. Shurman the new Minister. When he comes and we have become acquainted with him, the Board will consider whether or not it should elect him to the vacancy.

Action 8 is an attempt to bring some order out of the present chaos, by adopting a plan which corresponds with that in many Universities in America.

Chinese
scale of salaries

Action 10 refers to a plan submitted by the Executive Committee on the basis of recommendations brought in by the Chinese members of the Board of Managers after a conference to which they were invited by the Executive Committee, along with the leading Chinese members of the staff. You will find these recommendations on a separate paper. In the present temper in which we find the Chinese there is a considerable dissatisfaction with their status in missionary institutions. They feel as if they are treated as hirelings, and many of them give only a hireling's service. Those who are faithful and have made sacrifices for many years, are chagrined to see inexperienced persons come in at higher salaries simply because they have made a fuss and refused to come for less. It would take a long letter to explain to you the whole situation in detail. Suffice it to say that after careful and prayerful consideration of the problem, and with opportunities for full and frank discussion with the persons concerned, we have come to the position presented in the report, which was adopted by the Board of Managers. It is hoped that when this policy is put into practice we shall reap the following benefits. A. We shall at once increase the sense of responsibility of our Chinese Professors. They will feel an equal responsibility with their foreign colleagues, and will give themselves far more devotedly than they have in the past. B. Their self-respect will be vastly increased, and their standing in the community will give them far greater influence. C. They will use their utmost to get the best Christian Chinese to come to the University where they

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have begun to feel at home, instead of scheming how they can get away themselves as they have often done in the past. D We hope very soon that we can get the cream of the Christian "returned students". This does not mean necessarily a large number of men. Nor does it mean that these men are attracted simply by larger salaries. They will still receive enough less than they could elsewhere, to make it a real sacrifice, but they will be freed from financial anxieties, and they will have the influence and prestige which it is only human that they should desire. E The Chinese in the lower positions will have something to look forward to, and will be stimulated to their best efforts, because we mean to make it hard to reach the higher positions, and we expect that men from all over China will be competing for them. F. This will not require much additional outlay because some of our men are now practically on the scale suggested. We trust soon that the new spirit developed by the adoption of this policy will begin to bring us the active financial support of the Chinese.

Whether or not such a policy as this is wise depends on one's view of the future of the University. If one feels that we should struggle along as many of the small colleges in America have done, asking the professors to sacrifice many of the things that make for proficiency, and content to touch a small community, one may question the wisdom of such a policy. But if one wants Peking to be one of the Christian strongholds of the world, one must surely be anxious to get the very best Christian minds available, and give them enough money so that they may be relieved of care, and can hold their own intellectually as well as morally with the best government institutions.

I have given considerable space to this because President Stuart believes it the most important action taken. It received the favorable votes of most of those present: the opposition to it was based on the alleged fact that professors on this basis would not be making sacrifices equal to those made by the country preacher or the professor in the small college in America.

✓ Action 12. The Managers felt that the President's time was needed for more important things than trying to raise the deficit of the department of stenography, and as his efforts had induced the Southern Presbyterian Board to continue his salary, it would be fair to apply the money which had thus unexpectedly come in, to this deficit, as all other expenses were met.

✓ Action 13. Messrs. Evans and Gibb are members of our staff. Some feel that it is not desirable to have such persons on the Board of Managers, theoretically, but practically the members of the staff on the Board are the only ones who have sufficient time to give to the many pressing problems now before us. There is no other way out at present though I for one, feeling the very heavy burden of this dual responsibility, hope that some way may be found to avoid it. Mr. Evans and Mr. Gibb are highly acceptable to the Managers as individuals, and the majority of the Board believe that such appointments are indispensable at present. Miss Ting is a secretary of the Y.W.C.A. and an alumnus of the Woman's College.

It remains to report to you an action of the Executive Committee

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✓ since the annual meeting. The President and the Deans who were asked to take up the matter of classifying the teachers according to action 9 of the annual meeting, made a preliminary report in which they said that they could not recommend Mr. R.J.Dobson and Mr. S.M. Gordon for permanent positions in the University. The Executive Committee voted to report this to the Trustees with their approval. This does not remove the necessity of reporting this action to the Board of Managers. But it indicates that it is practically certain that this recommendation will be ratified by the Managers. A chance has been given to these two men to resign voluntarily, but as far as I know they have not yet availed themselves of the opportunity. We wish that these men might retire immediately as it is not likely that they will do very good work under the circumstances, especially as in the past their work has been very unsatisfactory. It is realized that some equitable arrangement must be made for them, and give you this advance word so that you may have time to consider the matter.

The letter on the budget has been received, and we have made adjustments and will soon be ready to report.

Very sincerely yours,

Charles H. Corbett

Charles H. Corbett

Secretary

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TRUSTEES OF
PEKING UNIVERSITY

October 3, 1921.

Dr. Eric North,
150 Fifth Avenue,
New York City.

My dear Dr. North:-

I transmit to you herewith the minutes of the Board of Managers for September 12, 1921. These involve some rather important decisions, and so I offer the following explanations.

SHOULD MEMBERS OF THE FACULTY AND STAFF BE MANAGERS?

The whole problem of the Board of Managers is a difficult one. If we were located on the same continent with our Trustees we would have no Board of Managers. Actions 1, 2 and 3 suggest changes in the by-laws in regard to this body, and fortunately we are in an era of good feeling, so that the changes proposed have not grown out of controversy and heat.

In Peking it is not as easy as might be supposed to constitute a Board of Managers. Though we have important adopted members, they are going and coming so much on political missions or on business affairs that we can rarely count on their attendance. The backbone of the Board of Managers must be furnished by the Missions. Now in Peking, each of the Missions involved has about as many persons engaged in higher education as it has in all its other forms of work combined, and so when it is necessary to choose four persons for the Board, it is natural to elect some of the persons on the University staff because they are so vitally interested in the problems, and know so much more about them than the evangelists, the doctors and nurses and even than the principals of the middle schools. The attempt has been made to elect Chinese as representatives of the Missions, but the persons who have any conception of what a University is are so few, that the experiment has not been much of a success. So it comes to pass that at this present moment, three of the representatives of the American Board are on the staff (last year all four were on the staff), two representatives of the London Mission, one representative of the Methodist Mission and one representative of the Presbyterian Mission are also on the staff. These are the persons most regular in attendance, the ones who do most of the talking and the ones who carry the bulk of the committee work. But such a situation seems anomalous, and two diametrically opposite solutions have been proposed.

One proposition is: Why have a Board of Managers at all?

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Why not let the Faculty deal directly with the Trustees, just as a Mission deals directly with its Board. No Secretary of a Foreign Board would think of erecting between himself and his Mission, a body of twenty-four outsiders through whom everything should pass. Why then treat the University staff, which is now comparable in size to a Mission, as if it were less competent to manage its affairs than a Mission, and in so doing entailing much delay in the transaction of business?

The other proposition is to remove the teachers entirely from the Board of Managers, and to make it distinctly an outside body. This is based on the conviction that the Missions ought to control the University and that they can do so only through the Board of Managers. If the Faculty should deal directly with the Trustees, less and less consideration would be given to the wishes of the Missions, and the institution would probably fail to carry its constituency along. This is felt to be especially true along theological lines. And while the Missions are now represented on the Board by persons who have had long and intimate touch with all forms of Mission work, the removal of the University to its new site, and the coming of recruits directly to the institution without a preliminary apprenticeship in other forms of work, will make the bonds much less in the future than in the past. Hence the necessity for strengthening rather than weakening the Board of Managers.

As it seems more important to carry along the University constituency than to secure operative efficiency, the latter opinion has prevailed. Accepting this situation, the teachers are the ones who have urged the action that they be hereafter ineligible to represent Missions, while some of those who are not teachers have opposed such action. The teachers feel that for some of them to be on the Board while others are not, puts them in an awkward situation that may well breed jealousy, and that it is better to rectify such conditions now, when no controversy is on, than to wait. This action received the approval of a majority of those present at the meeting and is now before the Trustees.

The idea that ^{the} faculty should be entirely excluded having met with some opposition, the compromise was suggested of having two faculty representatives elected by the faculty, and thus avoiding any just ground for jealousy. These proposals were carried and are incorporated in actions 2 and 3.

THE DEFINITION OF THE COUNCIL

In the past when the term "professor" was applied indiscriminately to all members of the staff, the Council was too unwieldy to accomplish any useful purpose. Now with the careful definition of the term adopted at this meeting, only five persons would be eligible, making the Council too small. Hence the proposal to change the word "professor" to "Heads and Acting-Heads of Departments". This will give every department a representative, without

making the body too large. This is of course in the nature of an experiment.

DOES THE APPOINTMENT OF A TEACHER WHO IS NOT A FULL PROFESSOR NEED TO BE RATIFIED BY THE TRUSTEES?

The action No.5 was taken before your last letter came, (that of August 10), so that we did not have the benefit of your advice as to the appointment of teachers. We did however have the advice of Dr. Barton and the other visiting Trustees. It was felt that in line with the policy of making the full professorship a prize worth striving for, it should have especial recognition by the Trustees, with some sort of written commission from them. In regard to the other positions, Dr. Barton felt it was bothering the Trustees too much to refer all the appointments to them, while the management here felt that things would be much easier if not all appointments had to be confirmed. Hence the action.

*Prof. Chen
Ch'ie Fu is a
Christian, but
not entirely
satisfactory
as a teacher.*

You will note that the Managers took action asking for interpretations of the word professor in articles 8 and 10 (new numbers X and V.1) but that no action is reported relative to the interpretation of article 9 (new number XI). Several attempts were made to pass a motion on this article but none got a majority. All want to maintain the Christian character of the institution, but it is felt that sometimes it is very difficult to get Christian men for every position, e.g. for the Department of Chinese. If this department is to prosper, it must have a strong Chinese head and he must be given high enough rank to give him standing with the students, - at least that of associate professor. At present there is no suitable Christian man in sight. Also in the list sent for your confirmation herewith is a man proposed for Associate Professor and Head of the Department of Stenography, who is not a professing Christian, Mr. W.E. Tchoo. He is a Chinese married to a Scotch lady, who is a member of a church. At her request I baptized her child this summer. Mr. Tchoo has a brother who is a Christian and he himself is not far from the kingdom, but he is not a church member, nor is he ready to call himself a Christian. He is a man of great ability and is the nephew of an ex-premier, and therefore of a class that it is difficult to get into missionary institutions. He is content to stay with us, and as far as ability is concerned has few if any peers among the Chinese. Should article 9 (XI) be interpreted as including all assistant and associate professors under the term "professor" he would have to be classified as an instructor and would resign. This shows the practical difficulties involved and why the Managers took no action on it. If the Trustees have any decision on the matter we should like to have it.

STATUS OF PROFESSORS. Action 6 though quite momentous was passed without comment, a majority of those present being teachers who were affected by the report, and who therefore did not care to say anything.

*[Mr. Tchoo has since been
baptized. E. W. N.]*

PEKING UNIVERSITY

K'uei Chia Ch'ang

PEKING, CHINA.

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You will note that the name of Mr. R.J.Dobson occurs followed by the words "until June, 1922", a concession to Dr.H.H.Lowry, instead of omitting Mr.Dobson's name altogether. You have probably heard of this matter from the M.E.Mission so that I need not go into details.

✓ You will note also that the name of Mr.Gordon does not appear at all. He has quietly withdrawn from the University and has accepted a position as head of an orphanage, his salary being paid from Chinese funds. =

✓ At the request of the visiting members of the Board of Trustees the ceremony of breaking ground was postponed, and we were glad that their judgment agreed with ours. We were prepared to carry out the orders that came from New York, but had many misgivings because the time of preparation was so short, and with the Union Medical College holding the center of the stage anything we could do would seem very small and tame. You see we had rented out the land to farmers to get a little income from it, and to take Chinese officials out there in the midst of growing crops to turn a few shovelfuls of sod, before we have received the plans of the buildings and know where they are going to be, would make us rather lose their respect than gain it. It seemed to all concerned much wiser to wait till we can lay a corner stone, and have something that will not attempt to rival the Union Medical College, and will not be so obviously artificial as turning sod months before you are ready to go ahead, in a spot which may or may not be the place you are going to build. If this explanation does not make the matter plain, I am sure Dr. Barton can do so.

Herewith the revised budget. We had delayed sending it in order to make further revisions involved by the new academic classification, and the enrollment of far more students than we had anticipated, but in response to your cablegram send it on without further change. Mr.Ozolin gave us the slip and went to Europe, so a Mr. Chase was engaged instead. He is a married man so his salary is larger than Ozolin's would have been. It was absolutely necessary to have this help in English and even this is inadequate. I would like to raise the question as to whether the Boards have yet agreed to pay for substitutes when their quotas are not full. If they would do so we would be much relieved as several Boards are behind. For instance, the retirement of Mr. Gordon, and Mr.Wheeler's change of duties, raises the question as to whether the Presbyterian Board could pay something into the treasury that could go to the ~~the~~ salary of Mr. Chase or of others.

The Grounds and Buildings Committee under the leadership of Mr. Galt, has done much with very little. Property belonging to the University but used by others, was taken over and renovated. In addition Mr.Porter found over \$2000 for a few new dormitory rooms, and we have thus doubled our capacity, with very little expenditure

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PEKING UNIVERSITY

K'uei Chia Ch'ang

PEKING, CHINA.

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of University funds. The problem of housing the additional teachers was very difficult, but changes and renovations have been made, and our troubles are mostly over for the present.

The item for the laboratories may seem extravagant. The bulk of it goes to the chemistry department, and is not at all excessive. Last year though \$2000 was appropriated for laboratory upkeep it was practically all expended paying duty and freight on the new equipment that arrived, and paying for laboratory furniture. There was not enough to buy enough furniture or to meet all the running expenses. It was necessary for Mr. Gibb to carry some expenses personally or to stave off the contractors, and these expenses have come over into this year. It is necessary to run an acetylene gas plant for the chemistry laboratory, and the cost of carbide is high, and it is necessary to buy more glassware and chemicals and to put in new tables, for the laboratories don't get anything out of the furniture appropriation, and tables with gas fixtures and running water are expensive even when made as cheaply as possible out of packing boxes. In the Physics department which is assigned \$1000 Mex. it is necessary to spend about 1/5 providing tables and brackets for the balances for the greatly increased classes. Various pieces of apparatus must be made locally and some purchases must be made from abroad. The equipment necessary to equip a laboratory to do the physics work necessary for a pre-medical course has been carefully worked out and criticised by the Union Medical College. It is estimated that it will cost \$8000 G, whereas we have expended only \$3000. As we cannot wait indefinitely for the China Medical Board, we plan to make a few purchases each year, but when we change our Mexican into gold, pay freight, customs dues, likin dues and octroi dues and cartage, our money shrinks till we can scarcely see it. As the China Medical Board has its eyes on our scientific work, I trust the Trustees will not cut down the appropriation for laboratories and thus discourage the men who are toiling to improve our scientific work under severe handicaps.

We shall give careful attention to your suggestion for a budget for two years, and we shall study your blanks, as well as various blanks used by the Union Medical College in carrying out their financial arrangements.

It is natural that you should write to the President sometimes rather than to the secretary. The drawback is that the secretary cannot keep a complete file of actions taken in America, and he may or may not see the letters that come. On my own responsibility I would suggest that correspondence with the Trustees all go through the President ex officio. It seems to me absurd to rule that the President can have communication with the Trustees only through the secretary of the Board of Managers, who in the future will probably be someone not on the staff, and therefore out of reach and out of touch. *However the Manager has not acted on this.*

This letter has been delayed waiting for the president to send me his report on the status of teachers. He has been so busy with the educational commission that he could do little else.

Sincerely yours,

Charles H. Corbett

0518

Peking University,
February 19, 1923

L. B. Moore
Dr. Eric North,
Secretary Trustees of Peking University
156 Fifth Avenue
New York City.

In re: Minutes of Managers.

Dear Dr. North:

Herewith the minutes of the meeting of the Board
on Managers on Jan. 27, 1923.

Actions 1 and 2a deal with the granting of degrees and
will need ratification by the Trustees. The extra graduating class
came at this time due to the adoption by the University of the
new national curriculum worked out by Dr. Monroe.

Action 3 deals with the salaries and allowances of foreign
members of the staff directly appointed by the Trustees. The
recommendations will need the sanction of the Trustees, and the
sooner definite action can be taken the better because there are
several affected and the lack of a definite standard makes the
situation awkward. The Committee that worked on this report had
before them the salary schedules of all the Missions in the
University as well as those of other organizations working in
this vicinity. It seemed best to adopt a graded scale because
the majority of the Missions in the University have such a scale.
The Committee advocated a graded scale based not only on length
of service but on academic rank, the latter feature being to put
the scheme in line with the salaries of the Chinese staff. This
feature was cut out by the Managers and the increases for length
of service were raised. The Managers felt that a scale based on
length of service and not on academic rank would keep the staff
more contented and avoid a great deal of wire-pulling and working
for positions that might result if the salary were based also on
the rank.

Action 4 deals with the requirements for the B.S. degree
which has never been granted here before, but which the Managers
would like to have permission to grant under the proposed condi-
tions. This will need action by the Trustees.

Action 5 will scarcely need the attention of the Trustees for
it is to serve temporarily and to be revised when President
Stuart returns. If however, you have any means of procuring for
us similar definitions of duties and assignments of work to
various governing bodies, in other Universities we shall be most
grateful. As it is now our systems are very complicated and tend
to grow more so. For example I myself voted four different times in
four different organizations on action 1 of these minutes: in
the faculty of the men's college, in the Faculty Executive, in
the Council and in the Board of Managers. I voted twice on action
2, three times on actions 3 and 4 and twice on action 5. I wrote
you in the autumn of 1921 about the proposal to have no members of
the staff on the Board of Managers, but have not been able to

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(2)

find any indication as to whether the plan was approved by the Trustees. Hitherto all attempts by President Stuart to organize the staff have tended to make things more complicated so that some of us are greatly overburdened. If you could find us precedents and suggestions for a simpler method of carrying on our business we should be exceedingly grateful.

Action 6 was proposed by Mr. Bocker for the office of the Comptroller. The Managers deplored the fact that the University at present has no safe, so that important documents have to be stored in the safe of the M.E. Mission or in less secure places.

Very sincerely yours,

Charles H. Corbett

Charles H. Corbett
Secretary.

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TRANSFER

PEKING UNIVERSITY.

January 12, 1926.

Dr. J. Leighton Stuart, President,
Yenching University,
Peking, China.

My dear Leighton:

I enclose a copy of a letter from Corbett and his resignation. I did not know definitely that this was coming and had not heard about it since your conversation with us. Scott has telephoned me about it and will endeavor to let him have a temporary assignment to the work about which Corbett speaks and which he had accepted without any word to the Presbyterian Board or to us. Scott is inclined to regard it as a mid-furlough discouragement. Corbett saw Dr. Brown a few weeks back and then apparently acted as if he expected to return to China. You know Corbett so well that you will know how to make the approach to him. Will you also please let me know of anything which we here can do to insure his return? I enclose a copy of my letter to him.

Cordially yours,

Secretary,
PEKING UNIVERSITY.

RM/g

Enclosures (3)

0521

Copy to Dr. Stuart. .

215 Marlborough Road,
Brooklyn, New York
January 8, 1926.

Dr. Eric M. North
• Secretary of Peking University
150 Fifth Avenue,
New York City.

My dear Dr. North:

After several months of deliberation, I am sending you my resignation as a teacher in Peking University. I feel that Peking University must have the best teachers available in Christendom and to have me at the head of the Physics Department is to fall far short of the possibilities of that position. I have worked as hard as I could, but I know my limitations, and though my friends in Peking still are kind enough to want me back, I think they will realize before long that I have acted wisely. I am resigning also from the Presbyterian Board and have agreed to work for a while for the National Student Council of the Y.M.C.A. as secretary for Christian World Education, with headquarters in New York, and will thus have an outlet for my interest in missions. I may see you from time to time.

I appreciate your many kindnesses and your unfailing courtesy.

Very sincerely yours,

(Signed) Charles Hodge Corbett.

0522

Copy to Dr. Stuart

TO THE TRUSTEES OF PEKING UNIVERSITY

Please accept my resignation from the staff of Peking University as from January 1, 1926. I have long felt that the positions in the University should be filled by Chinese as soon as possible. For this reason I have taken steps to help my Chinese colleagues get an adequate training, partly by tutoring them myself and partly by securing opportunities for them to study abroad. Mr. Y. M. Hsieh is now spending his third year of graduate study in America and will be ready to return to China next autumn, at which time Mr. D. K. Tung will probably come to America for study, on a fellowship granted by the China Medical Board. Both these men are members of our staff, have had several years of teaching experience, and are Christians of strong conviction. You may not feel that either of these men is ready to be placed at the head of the department, but the University has in Dr. Paul Anderson a well trained physician, who is making good record in Peking, and who can give stability to the department in this time of transition. I have tried to lay a good foundation, but I feel that I have done as much as a man can do, who did not plan to be a physician. Progress will now be more rapid under the younger and better trained men. As I have borne heavy burdens during the days of adversity, I trust you will not begrudge me my release now that the University is prosperous.

Very sincerely yours,

(Signed) Charles Hodge Corbett

215 Marlborough Road
Brooklyn, N.Y.
January 8, 1926.

0523

Corwin, Edwards.

1928-1945

0524

January 11, 1928.

Dear Professor Corwin:

During the brief time that Dr. Stuart has been in New York since I saw you, I secured from him the information that it has been his intention to invite you and Mrs. Corwin to live with him while you are in Peking. He is not entirely certain that his home will be finished. He expects to have news in regard to that very soon. I feel virtually confident that some satisfactory arrangement can be made even though Dr. Stuart's home should be delayed in completion.

I have already sent you a copy of my letter to Dr. Shushi Hsu in regard to courses, laboratory facilities, etc. As soon as practicable I will take up with our executive committee the question of your special compensation. It may be that you will not hear from me very punctually in regard to this matter since I am very busy cooperating with President Stuart and may not succeed in getting my committee together for a little time.

With kindest greetings to Mrs. Corwin,

Very sincerely yours,

Assistant to the President.

Prof. Edward S. Corwin, Ph.D.
115 Prospect Street,
Princeton, N. J.

ODW:O

Dictated by Mr. Wannemaker but
signed in his absence.

0525

PRINCETON UNIVERSITY
PRINCETON NEW JERSEY

Apr. 21st 1928

Handwritten: *Dr. D. S. S. S.*
Department of Politics
Dear Dr. Stuart —

I am sorry to have to announce
that the present state of Mrs. Corbin's
health makes it somewhat doubtful
our being able to go out to China
this coming year. The doctor says
she is suffering from malnutrition,
but she is going to Philadelphia
Monday for a period of observa-
tion in a hospital, & will then
know more. At present she
remains in bed until late after-
noon. It would truly be a
great disappointment to me if
I had to give up our plan,
as I am still

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Princeton University
Princeton New Jersey

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hopeful it will not be necessary
to do so.

Department of Public

We are looking forward to
having you & Mr. Price down some
day - I hope we before you start
to make sure my being here &
plan on lunching with me, or
if more convenient for you, on

taking dinner with me.

With kind regards, in which

Mr. Cowin joins me,

Yours faithfully,

Edward S. Cowin

April 26, 1928

My dear Doctor Corwin:

On my return to the office this morning, I find your letter and am very much distressed about Mrs. Corwin's condition. I do hope that she will improve under proper treatment. Needless to say, it will be a very keen disappointment to all of us if you cannot carry out the plans of being with us at Yenching next autumn. Personally, I have looked forward in an unusual way to the pleasure of having you both in my home.

When my plans for coming to Princeton take shape, I shall let you know and want very much to have either lunch or dinner with you.

With sympathetic remembrances to Mrs. Corwin.

Very sincerely yours

Prof. Edward S. Corwin
115 Prospect Avenue
Princeton, New Jersey

Since dictating the above, I have decided to go to Princeton
JLS:O next Sunday afternoon with Harry Price, staying
with the Conklins. I should be glad to visit
with you that evening or at noon Monday as you and
Mrs. Conlkin prefer.

JLS

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PRINCETON UNIVERSITY
PRINCETON NEW JERSEY

May 3rd

Very dear Dr. Stuart - I am greatly disap-
pointed that the prospect is so slight
of your being able to review *Principles*
before sailing. If I came up
to N.Y. the 9th or 10th could I have
a further brief chat with you?
I am happy to report that
the returns from the doctors are -
favorable

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Miss Corwin's condition are much
reassuring. They are confident that

if she will rest the remainder of
the month she will be able to take
the necessary inoculations & that we

can carry out our plans.

With kind regards, in which
Miss Corwin joins, I am
yours faithfully,

Edward S. Corwin

~~Confidential~~

February 28, 1929.

Doctor Edwin S. Corwin,
Department of Political Science,
Princeton University,
Princeton, New Jersey.

Dear Doctor Corwin:

You kindly consented to bring two of my proposals, one a Chair of International Relations in Yenching University, and the other a Lectureship in Europe and America, before the Carnegie Foundation.

In speaking of the first proposal, Yenching University wishes to establish a Chair in Asiatic Civilization and Politics. This chair should be filled by distinguished scholars from Japan, Siam, India, Turkey, Philippines and Korea, in succession. In return, one of our professors would go to the country from which the exchange professor came to us. After securing sufficient funds to finance this chair, negotiations may be made with universities in Japan and the other countries mentioned, whereby we can have a mutual exchange of professors in a designated number of years. I think it will require about \$5,000 Gold a year to cover the salaries of the professors, traveling expenses and books. The Yenching University library is short of books on Japan, Siam, India, Turkey, Philippines and Korea, and we would profit by adding more books on these countries.

The greatest advantage of this kind of arrangement is the promotion of a better understanding among the nations in the Far East, and consequently gives one more guarantee of world peace and progress.

The second proposal is rather personal. My sabbatical year will come in 1930-1931. I am preparing ten lectures on Chinese social conditions; namely, Population, Standards of Living and Poverty, Racial Relations, Industry, Labor, Family, Rural Development, Social Unrest, Political Movements, and Schemes of Chinese Reconstruction. These lectures will be illustrated with statistical data and original materials.

If arrangement can be made with the Carnegie Foundation, it would be a saving of money on the part of the

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University, so far as my furlough is concerned, and would be a saving of that much for the work to be done here in the University.

It has been a real pleasure to be with you and Mrs. Corwin for the past few months, and I hope that when you get back home you will find yourselves refreshed and rested on account of this change.

Very sincerely yours,

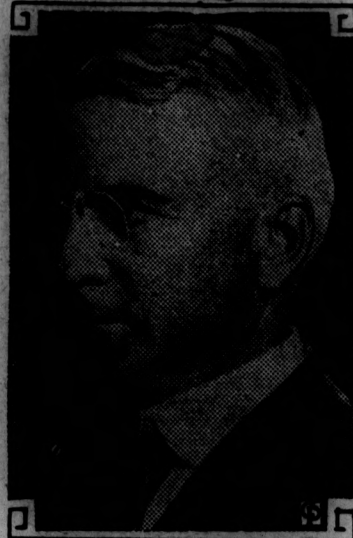
Shushi Hsu

cc President J.L. Stuart
J. S. Burgess

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FEB 20 1931

Personalities



EDWARD S. CORWIN

Supervising the mass production of embryo politicians is the task of Professor Edward S. Corwin, head of the political science department of Princeton university, who is the new president of the American Political Science association.

Was one of the original professors called to Princeton, in 1905, by Woodrow Wilson.

Lectured at various Chinese institutions under the auspices of the Carnegie Endowment for International Peace, 1928-1929, and was visiting professor of political science at Yenching university, Peiping, China.

Born near Plymouth, Mich., Jan. 19, 1878.

President of the class of 1900 at the University of Michigan.

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115 PROSPECT AVENUE
PRINCETON
NEW JERSEY

April 7th

My dear Leighton -

It was good to have
a letter from you.

Mr. Wannamaker wrote the
next day his distress over
Edward's continued illness,
and informed us that you
would be in New York
only until the 23^d or 26th.

We would like to have
you with us at once, for
the instinct is to see

you immediately - Edward,
however, is only able to
be dressed part of a day
and his vitality amounts
to very little.

How would Friday, Saturday
and Sunday April 15, 16, 17th
fit in with your plans?
Surely by then Edward would
feel like a visit.

If you already are engaged
then any day next week
when you get up and
find the sun shining
and know that the day
will be glorious, telephone

us that you will be out that morning -
of course to remain over night or longer.

Thank you for bringing the silver spiders.
I am so pleased that the chauffeur sent
them.

Edward sends his welcome and affection.

very sincerely -

Mildred.

CSE

April 8, 1932

My dear Mrs. Corwin:

This has been a hectic day for Dr. Stuart and everyone else. As a matter of fact, I did not have a chance to speak with him even once. Previous to taking a train for Boston, and while I was at lunch, he left your letter on my desk, but without comment. I am not certain whether he is writing to you personally or whether he expects me to do so, since I am keeping his schedule.

I have no doubt he will do his very best to get over to Princeton to see you and Professor Corwin, but I cannot say now whether or not he can go on any of the days you mention - April 15, 16, and 17. The last time I talked with him about that particular week-end, he said to keep his appointments for Sunday, the 17th, as they stood - two preaching engagements, morning and evening. I also know that on Friday, the 15th, he is having dinner and speaking at a large gathering of Chinese students here. So Friday and Sunday are both cut out. So far as I know, Dr. Stuart has no engagements for Saturday afternoon and evening of that week-end. Outside of that Saturday, there would be available only some evening before he leaves on April 23rd for the west coast.

May we, therefore, wait until Dr. Stuart's return to New York next Tuesday morning, before letting you have a definite reply? We shall certainly write or telephone you as soon as we can, probably Tuesday morning, the 12th.

Mrs. E. S. Corwin
115 Prospect Avenue
Princeton, New Jersey

Sincerely yours,

*JH's
Could
not*

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PRINCETON UNIVERSITY

PRINCETON NEW JERSEY

September 25, 1936

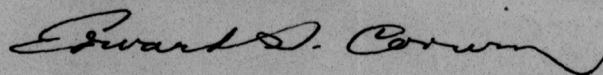
Department of Politics

Mr. George G. Barber, President
Board of Trustees, Yenching University
150 Fifth Avenue
New York, New York

My dear Mr. Barber:

I am taking this opportunity to thank you, for Mrs. Corwin as well as myself, for the pleasure which you afforded us when you sent us a copy of Prof. Porter's account of Yenching's Celebration of Dr. Stuart's 60th birthday. I haven't got greater enjoyment from reading anything in a long time than from Prof. Porter's adequate chronicle of a delightful event.

Yours sincerely,



Edward S. Corwin

ESC:dbp

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PRINCETON UNIVERSITY

PRINCETON NEW JERSEY

Dear Mr. Evans —
Department of Politics

Oct 4th

ack
10/6/44

Would it be possible
for Mrs. Corwin to
send Dr. Leighton Stuart
a present of some sort
thru your office — or
thru Red Cross, if you
cannot undertake the
service? And what kind
of gifts would be per-
mitted?

I shall greatly ap-
preciate information on
these points.

Sincerely Yours,

Edward S. Corwin

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PRINCETON UNIVERSITY

PRINCETON NEW JERSEY

Department of Physics

Dear Mr. Brown

I am very glad to hear that

you are interested in the

work of the Princeton

Department of Physics

and I am sure that you

will find it very

interesting.

Very truly yours,

Robert R. Wilson

Director

Princeton University

Princeton, New Jersey

RECEIVED
UNIVERSITIES
OCT 6 1944
OFFICE

RECEIVED
UNIVERSITIES
OCT 5 1944
JOINT OFFICE

October 6, 1944

Dr. Edward S. Corwin
Department of Politics
Princeton University
Princeton, N. J.

Dear Dr. Corwin:

Answering your inquiry of October 4th about Dr. Stuart, we have had various conflicting reports. Some of those received through people in Free China by the "Underground Route" indicated that Dr. Stuart was starving while Dr. Houghton and Mr. Bowen were living in affluence. Subsequently we checked through the State Department and through other agencies with which we were working and found an entirely different story which indicated that Dr. Stuart was well although still confined to the very limited quarters in Peking along with Dr. Houghton and Mr. Bowen.

Confidentially Dr. Claude Forkner of the China Medical Board made arrangements while in China to have funds forwarded to the three people and we would share one-third of the remittances. Dr. Forkner has just returned to China and promised that he would look into the matter still further and keep payments going to Peking.

There is no way of making these remittances individually from America. Neither is there any way which we can write about it. We have made every effort to get in direct communication through the Red Cross and Swiss Government, but all to no effect. I have spent considerable time with the Red Cross on this problem and have gotten nowhere. Upon the recommendation of several people who have been in close touch with the situation in China we have reached the conclusion that the less attention that is given to Dr. Stuart the better off he will be. In other words, the more pressure there is upon the Japanese to gain contact with him the greater they will assume his importance to be. I shall keep you in mind and if the way opens for us to send anything through I shall write you immediately.

With many, many thanks for your interest and hope that you will join us in prayer for the safety and ultimate release of Dr. Stuart, I am

Very sincerely yours,

C. A. EVANS

CAE/s

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RECEIVED
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OCT 6 1944
JOINT OFFICE

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PRINCETON UNIVERSITY
PRINCETON NEW JERSEY

Department of Politics

BALLOU
REC'D 3/30
ANS'D file

March 29, 1945

Mr. Earle H. Ballou
150 Fifth Avenue
New York 11, New York

Dear Mr. Ballou:

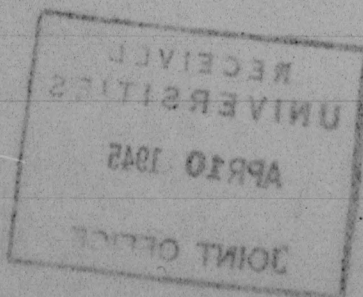
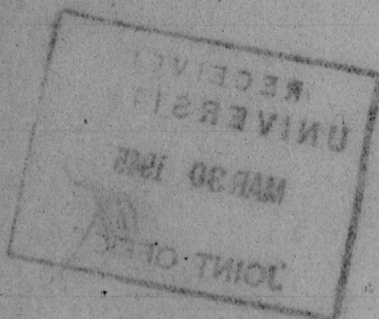
Mrs. Corwin joins me in sending sincere thanks for your kindness in giving us the good news about Dr. Stuart's health. Of course, the least bit of information you have at any time will be received by both of us with eagerness.

Sincerely yours,

Edward S. Corwin

Edward S. Corwin

ESC:dbp



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BALLOU

REC'D 3/30

AND 4/4

PRINCETON UNIVERSITY

PRINCETON NEW JERSEY

March 29, 1945

Mr. Ralph E. Ballou
150 Fifth Avenue
New York 11, New York

Dear Mr. Ballou:

Mrs. Corwin joins me in sending sincere thanks for your
kindness in giving us the good news about Dr. Stewart's
health. Of course, the least bit of information you
have at any time will be received by both of us with
eagerness.

Sincerely yours,

Edward E. Corwin

Edward E. Corwin

EEC:qdp



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